

Report

**OF THE UKRAINIAN
CENTER
FOR INDEPENDENT
POLITICAL
RESEARCH**

*The best solutions
for democracy!*

UCIPR TEAM



TABLE OF CONTENTS

1	Foreword	5
2	Shaping Democratic Solutions for the Sustainability of Civil Society	8
3	Key Outcomes	11
4	Strategic Priorities in 2025	12
	4.1 Priority «Strengthening Local Democracy Mechanisms»	12
	Project «Implementing Public Participation Tools through the Implementation of the Law of Ukraine «On Democracy at the Local Self-Government Level».....	12
	Project «Implementing Tools of Local Democracy in Ternopil, Chortkiv, and Ozerna Territorial Communities, by Adopting the Charter of the Territorial Community».....	14
	Project «Strengthening Local Democracy and Inclusive Participation of Residents while Developing Policy Decisions at the Level of Communities and Regions in the South and East of Ukraine»	15
	Project «Implementing the School Public Budget as an Effective Educational Model for Ensuring Engagement of Children in the School Environment and Institutional Support for Education».....	16
	4.2 Priority «Developing Civil Society in Ukraine»	16
	Project «Ukraine Civil Society Sectoral Support Activity».....	17
	Project «CSO Meter: Improving Humanitarian Aid Processes»	19
	Advocacy for Changes in Humanitarian Aid: Key Outcomes	20
	Project «Better Legislation for the Registration and Functioning of Civil Society Organizations»	20
	Project «Civil Society Organizations Sustainability Index in Ukraine».....	23
	Project «Strengthening Analytical Capacity in the Field of Civil Society Research».....	24
	4.3 Priority «Resilience and Cohesion of Ukrainian Society»	26
	Project «National Platform for Resilience and Social Cohesion».....	26
5	Key Communication Outcomes	29
6	Financial Indicators	30
7	The Organization's Partners	31

ABBREVIATIONS

AHARS	Automated Humanitarian Aid Registration System
IDP	internally displaced person
NGO	non-governmental organization
USR	Unified State Register of Legal Entities, Individual Entrepreneurs and Public Formations
EU	European Union
KCSA	Kyiv City State Administration
CMU	Cabinet of Ministers of Ukraine
Ministry for Regional Development	Ministry for Development of Communities and Territories of Ukraine
NACS	National Agency of Ukraine for Civil Service Issues
National Platform	National Platform for Resilience and Cohesion
CSOs	civil society organizations
UCIPR	Ukrainian Center for Independent Political Research

1. FOREWORD



**DESPITE THE CHALLENGES,
WE HAVE REMAINED COMMITTED
TO OUR MISSION – ENSURING THE
IRREVERSIBILITY OF DEMOCRATIC
TRANSFORMATION IN UKRAINE**

The year 2025 once again tested our society's resilience and endurance. The conditions for our work were hardly favorable: Russia's constant terror with an attempt to destroy our energy system, attacks on civilian infrastructure, frontline advancements and mobilization of even more people to defend the country, corruption scandals and attempts to restrict anti-corruption bodies, political shifts, and, without exaggeration, the beginning of the transformation of the global order.

All of these factors have affected civil society in one way or another. In addition to the hardships of war, most organizations faced a blow to their financial sustainability, specifically, the closure of USAID and an unprecedented, near-total reduction of its programs in Ukraine. Although our activities were largely supported by the American people, the UCIPR has mobilized all efforts to restore its sustainability and preserve its team. We continued monitoring legislation, participating in working groups, and providing consultations to CSOs. Fundraising has become our daily routine.

Despite these changes, we continued working in our traditional areas. We remained committed to developing local democracy tools, implementing good governance practices at the local government level, improving the legal environment for CSOs, supporting civil society, advancing European integration, and working with communities amid the war.

One of UCIPR's central priorities is advocating for favorable state policies for civil society development. During 2025, our team, together with our partners, prepared and advocated for the *adoption of the 3 Laws and 5 CMU decisions*.

In particular, UCIPR experts participated in drafting and advocating for the 2025-2026 Action Plan for the implementation of the National Strategy for Promoting Civil Society Development (CMU Decree No. 246), which includes 91 measures for ministries, regional state administrations, and local governments.

UCIPR also participated in the development of the Roadmap for the Functioning of Democratic Institutions and the Roadmap for the Rule of Law (CMU Decree No. 475), within which 38 measures aimed at creating a favorable environment for CSOs were proposed and adopted.

Expert and advisory support for the sector remained an important part of our work. During the year, UCIPR experts provided *more than 120 free legal consultations* to civil society representatives and carried out systematic monitoring and analysis of legislative changes affecting CSO activities. In general, we prepared *17 analytical materials* that have become a practical tool for understanding current regulatory changes, assessing their impact, and making informed management decisions.

Our activities were recognized by the Department of Public Communications of the Kyiv City State Administration – UCIPR was included in the *TOP-100 award list*. This award confirms that our team's analytical, advocacy, and educational work has a real impact on the development of the partnership between the government and the community, strengthening democracy and supporting civil society institutions.

I am grateful to every team member who stood by the Organization during these difficult times and helped secure the resources to continue our work. Thanks to this mobilization and focus, we not only preserved what we had but also scaled other areas, such as the development of public participation mechanisms. This once again proved that the Organization's investment in its team, professional development, and a healthy internal culture is an important part of success.

We are grateful to our partners and donors for their support and trust in our work.

Boundless gratitude goes to our defenders who defend the country at the cost of their own lives and enable us to continue working.

We will be able to withstand these times of instability and continuous crises to pursue our mission – the irreversibility of democratic transformations in Ukraine, only with faith in our own strength, knowledge, and mutual support.

VALERIA SKVORTSOVA,
Executive Director



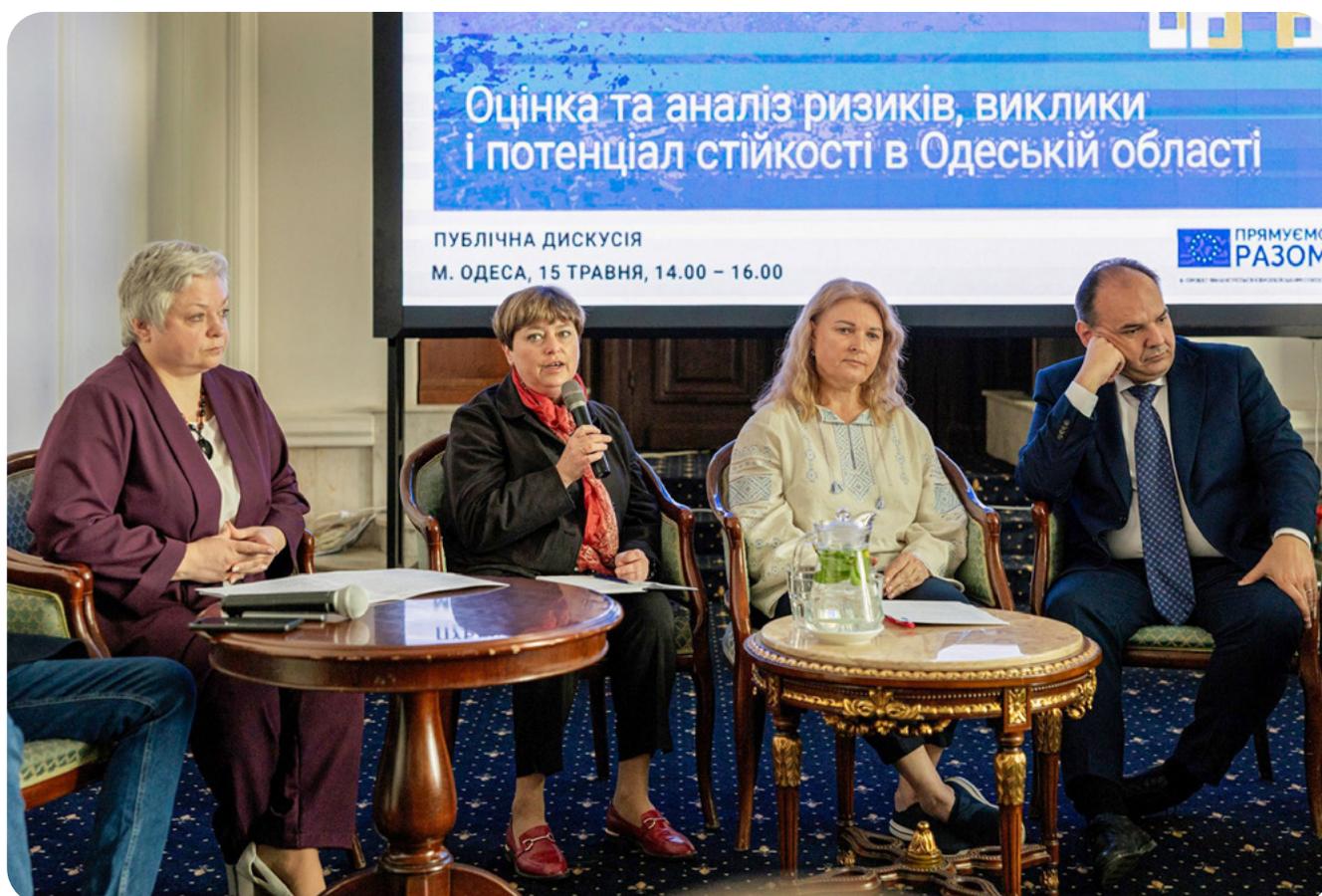
2. SHAPING DEMOCRATIC SOLUTIONS FOR THE SUSTAINABILITY OF CIVIL SOCIETY

The Ukrainian Center for Independent Political Research is a team of experts who have been working at the intersection of research, public policy, and civic engagement for over three decades.

Founded as an initiative of students who created «Revolution on Granite,» our Center has, over time, evolved into one of Ukraine's most effective institutions that systematically promotes the development of democracy, good governance, and the implementation of political rights and civil liberties.

Today, UCIPR is a non-governmental, non-partisan think tank that combines research, advocacy, and support for civil society organizations. We are working to develop tools for participation, strengthen CSOs' capacity, improve the legal environment, advance European integration, and enhance society's resilience and cohesion in war conditions.

Our approach is based on research, long-term vision, and dialogue. This enables us to transform expert insights into solutions that work for communities, institutions, and the country as a whole. That is why our slogan is «The best solutions for democracy!».





OUR STRATEGIC PRIORITIES:

- supporting civil society;
- developing participatory mechanisms, representative and direct democracy at the national and local levels;
- ensuring the rights of national minorities and indigenous peoples, participating in anti-discrimination policy;
- facilitating dialogue for social cohesion;
- studying transformations of political systems in new democracies, developing parliamentarism, party and election policies;
- strengthening the national security potential and supporting public environment security, countering the challenges posed by Russia's armed aggression;
- promoting European and Euro-Atlantic integration;
- facilitating social resilience and cohesion.



OUR KEY TOOLS:

- analytical and field studies of public opinion (organizing and conducting focus groups, expert surveys, in-depth interviews);
- preparation of monitoring reports on socio-political processes;
- drafting public policy documents;
- advocacy;
- creating communication platforms (round tables, conferences, webinars, press events, providing comments for the media);
- education (trainings, seminars, lectures);
- informing and consulting stakeholders;
- advice on legislation and assistance in registering non-governmental organizations.

Our Organization's strength lies in our team, which possesses a deep understanding of legislative and socio-political processes and can work with them amid challenges, transforming knowledge into effective solutions.

Valeriia Skvortsova,
Executive Director

Svitlana Kononchuk,
Political Analyst, Executive Director of the Organization in 2015-2023, and Member of the General Assembly

Yuliia Tyshchenko,
Head of the Democratic Processes Support Program, Member of the General Assembly

Maksym Latsyba,
Head of the Civil Society Development Program, Member of the General Assembly

Yuliia Panura,
Analyst, Consultant on Taxation of CSOs and Charitable Activities

Maksym Lukiniuk,
Project Coordinator, Consultant on the Development of Public Participation Mechanisms

Dmytro Vaprakh,
Consultant on Freedom of Association Provision

Dmytro Mazurok,
Project Coordinator, the Ukraine Civil Society Sectoral Support Activity

Yaryna Pokhodai,
Analyst, Legal Monitoring Consultant

Oksana Vashchuk-Ohdanska,
Expert in access to public information

Volodymyr Feskov,
Project Consultant, Strengthening Local Democracy and Inclusive Participation of Residents in the Decision-Making Process at the Community and Regional Levels in the South and East of Ukraine

Anna Dziuba,
Project Assistant

Ivan Vartovnyk,
Project Coordinator, the National Platform for Resilience and Social Cohesion

Oksana Ivasiv,
Regional Network Coordinator, the National Platform for Resilience and Social Cohesion

Olha Kovalenko,
Project Manager

Anna Ishchiuk,
Project Assistant, the National Platform for Resilience and Social Cohesion

Svitlana Gorobchyshyna,
Analyst

Iryna Vakovenko,
Head of Communications

Oleksandr Radchuk,
Project SMM Specialist, the National Platform for Resilience and Social Cohesion

Tetiana Mosentseva,
Project Communications Specialist, the National Platform for Resilience and Social Cohesion

Yelyzaveta Domzhalova,
Financial Manager

Nataliia Galchynska,
Chief Accountant

Yuliia Dukhovych,
Assistant of the Financial Department

THE BOARD OF THE ORGANIZATION:

Artem Myrhorodskyi,
Chairman of the Board

Natalia Bourjaily,
Board Member

Nataliia Mirimanova,
Board Member

Aider Khalilov,
Board Member

Oleksii Izhak,
Board Member

We are also grateful to everyone who has worked at UCIPR during these years. We appreciate your contribution to the Organization's work and development!

3. KEY OUTCOMES

In 2025, the UCIPR team worked amidst a prolonged full-scale war, economic challenges, and waves of forced displacement. At the same time, we focused not only on responding to the crisis but also on building resilient democratic institutions.

During the year, we combined analytical and advocacy activities, expert support, and practical assistance to organizations, territorial communities, and citizens, from preparing strategic recommendations and conducting research to providing daily support through the legal aid hotline.

Our team's results prove that, even in times of uncertainty, systematic, professional work can lead to real change.

10 PROJECTS BY AREAS:

- strengthening local democracy mechanisms;
- development of civil society in Ukraine;
- Ukrainian society's resilience and cohesion.



FREE LEGAL CONSULTATIONS TO CSOS:

 more than **120**

LEGAL ANALYSIS OF LEGISLATION:

 **17**

PUBLIC ACTIVITIES AND EDUCATION:

more than 25 public events, a series of seminars for CSOs at Vcentri Hub: Shevchenkivskyi, as well as 8 educational events on resilience policy and a short-term professional development program «Resilience Policy and Social Cohesion» was approved by the NACS.



ANALYTICS:

- 5 studies were prepared, as well as 2 lists of proposals for updated regional development strategies (Mykolaiv and Ivano-Frankivsk regions) and 2 regional monitoring reports (3 comprehensive studies and 2 monitoring reports of the National Platform for Resilience and Cohesion, [Civil Society Organizations Sustainability Index Report for 2024](#), and [study of UCIPR together with the analytical initiative War:Observe](#));



- Together with the Ministry of Community and Territory Development of Ukraine, we have prepared [Methodological Recommendations for the Development of the Charter of a Territorial Community](#);



- [interactive dashboard of the CSOs Sustainability Index from 2014 to 2024](#) was developed.



LEGISLATIVE CHANGES:

we advocated 3 Laws and 5 CMU decisions, which improve the functioning environment of CSOs.



4. STRATEGIC PRIORITIES IN 2025

PRIORITY

«STRENGTHENING LOCAL DEMOCRACY MECHANISMS»

During the year, UCIPR has been actively working to strengthen public participation mechanisms at both the central and local levels. In particular, in cooperation with the Ministry of Community and Territory Development of Ukraine, the Organization joined the implementation of Law of Ukraine No. 3703-IX «On Democracy at the Local Self-Government Level» and acted as a leader in developing Methodological recommendations for the preparation of the Charter of a territorial community in accordance with the novelties of the Law. Furthermore, the UCIPR helped create updated charters in the communities of the Ternopil region and began activities to strengthen local democracy in the Poltava, Odesa, Zaporizhzhia, Kharkiv and Dnipro regions.

Project «Implementing Public Participation Tools through the Implementation of the Law of Ukraine «On Democracy at the Local Self-Government Level»

Within the framework of the project, the UCIPR experts have developed Methodological recommendations for the development of a Charter of a territorial community aimed at implementing the provisions of Law No. 3703-IX.

The recommendations are aimed not only at meeting legislative requirements but also at supporting communities in creating effective mechanisms for interaction between authorities and residents that are based on openness, accountability, partnership, and trust. Work on them was carried out in a working group under the Ministry of Regional Development, with the participation of leading experts in local self-government.

The Methodological recommendations contain:

1. Draft Charter of a territorial community and annexes thereto on the General Meeting (Conference) of residents, local initiatives, public hearings, and public assessment.
2. Recommendations for amendments to the rules of procedure of the local council and the regulations on standing committees.
3. Recommendations for heads of local military administrations.
4. Recommendations for creating accessible information materials.

The Recommendations were presented at a [public event](#) attended by the Members of Parliament, representatives of government bodies, local self-government associations, international organizations, and territorial communities.





During the event, first Deputy Chairman of the Verkhovna Rada of Ukraine *Oleksandr Korniienko* stressed that charters for territorial communities are important in the context of the decentralization reform, which is one of Ukraine's greatest achievements on the path to European integration.

He also noted the work of the relevant Ministry, the working group, and experts of the UCIPR in developing the document. **The Methodological recommendations may be found on the [UCIPR website](#).**

In addition, Deputy Minister of Community and Territory Development *Oleksii Riabkin* noted that the Recommendations will help communities align their charters with modern local government standards and European practices. Separately, he stressed the importance of the document in implementing indicator 9.2 of the Plan of Ukraine within the framework of the Ukraine Facility Program, which requires the

practical implementation of the provisions of Law No. 3703 by local self-government bodies.

The Recommendations were prepared by the working group of the Ministry of Community and Territory Development of Ukraine and put in order by the experts of the UCIPR within the framework of the Project «Widespread Introduction of the Latest Tools for Public Participation through the Implementation of Law No. 3703-IX» with the support [of the International Renaissance Foundation](#).

The UCIPR team continues to work on implementing tools for public participation. Thus, in December 2025, we started a project to develop Methodological recommendations on public participation procedures at the regional and district council levels. The Project is being implemented by the UCIPR with the support of the International Renaissance Foundation.



Project «Introduction of Local Democracy Tools in the Ternopil, Chortkiv, and Ozerna Territorial Communities through the Adoption of a Territorial Community Charter»

UCIPR experts have begun work on updating and developing the charters of three communities in the Ternopil oblast – Ternopil city, Chortkiv city, and Ozerna rural territorial community. The goal of this activity is to create a modern regulatory framework that enables residents to actively use the tools of local democracy and to effectively interact with authorities.

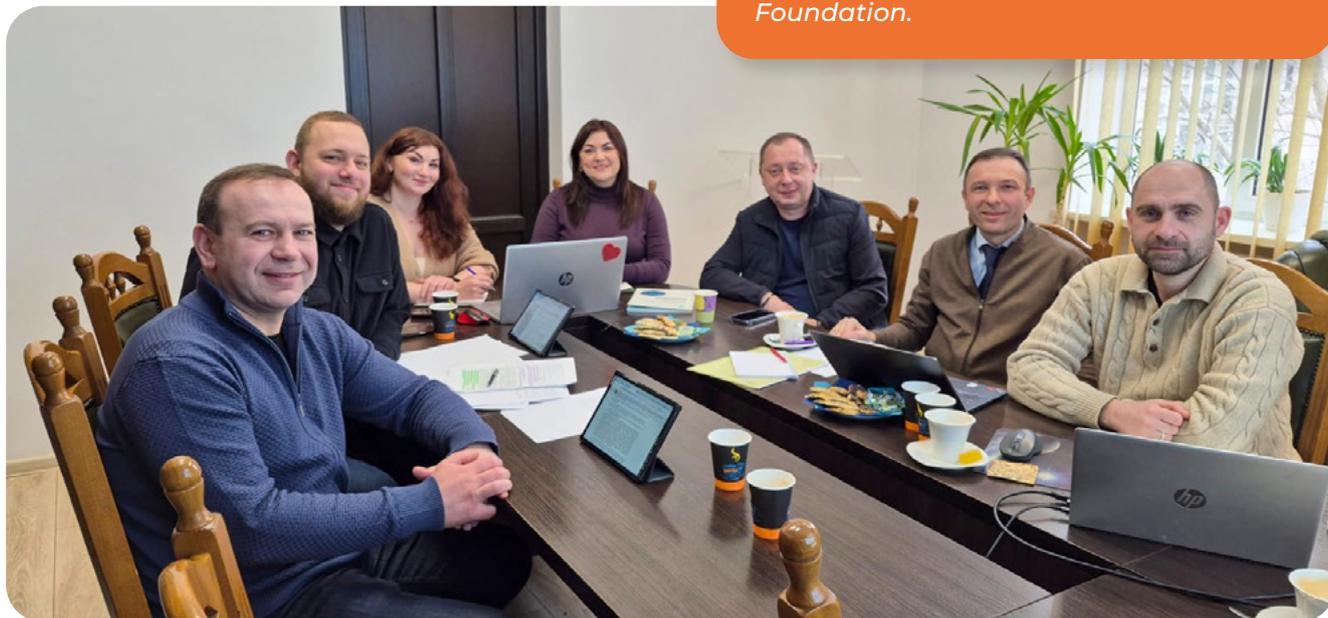


The UCIPR experts provided consulting and methodological support to communities, helping to develop a new community Charter and regulations governing public hearings, local initiatives, general meetings, and public assessment. The work included analysis of existing documents, development of new regulations, support of public discussions, and participation in working groups.

In December 2025, members of the Ozerna council unanimously approved the Charter of the community. The document was prepared in accordance with the requirements of the legislation and recommendations of the Ministry of Regional Development, as well as taking into account the best practices of local democracy. Before submitting the draft Charter to the session, a public discussion was held with the participation of residents of the community. UCIPR experts have supported this process at all stages.

Currently, the development and adoption of amendments to the council rules for the implementation of Law of Ukraine No. 3703-IX continues, and it is also planned to train officials and residents of the community on new mechanisms for participation in the Ozerna community. The Organization's team also continues to work on developing the Charters of the Ternopil and Chortkiv communities.

This project may serve as an example for other communities preparing to update their charters. *The project is being implemented by the UCIPR with the support of the International Renaissance Foundation.*



Project «Strengthening Local Democracy and Inclusive Participation of Residents in the Decision-Making Process at the Community and Regional Levels in the South and East of Ukraine»

The Organization's experts are working on strengthening the mechanisms of local democracy and good governance in the communities of the five oblasts: Poltava, Odesa, Zaporizhzhia, Kharkiv, and Dnipropetrovsk.

Within the framework of the project, the work covers 15 territorial communities of these regions. The UCIPR team collaborates with local civil society organizations, providing them with expert support and capacity development. In particular, the support focuses on strengthening

advocacy capacities and assisting in developing and improving local regulatory frameworks that enable public participation and engagement with local self-government.

As a result of the project's implementation, communities will receive updated charters, convenient online participation mechanisms, and new opportunities for effective dialogue between authorities and residents by 2027. This will help strengthen democratic governance, community resilience, and residents' trust in local authorities.

The project «Strengthening Local Democracy and Inclusive Participation of Residents in the Decision-Making Process at the Community and Regional Levels in the South and East of Ukraine.» is implemented with the support of the MATRA Program of the Embassy of the Kingdom of the Netherlands in Ukraine.



Project «Implementing the School Participatory Budget as an Effective Educational Model for Ensuring Engagement of Children in the School Environment and Institutional Support for Education»

In December 2025, our team began implementing a project to introduce the school participatory budget as a tool that helps children integrate into the school environment, feel involved in decision-making, and develop civic participation skills. It is not only about educational innovation, but also about building trust, responsibility, and a culture of participation among children and young people.

In partnership with the Ministry of Community and Territory Development of Ukraine and the Ministry of Education and Science of Ukraine, the UCIPR team will prepare a set of methodological recommendations for local self-government bodies and educational institutions. These materials will enable communities to scale the school participatory budget as a sustainable mechanism for student participation and as a tool for institutional support of education.

The project is implemented with the support of the Askold and Dir Fund, which is administered by ISAR Ednannia within the framework of the Strong Civil Society of Ukraine – a Driver Towards Reforms and Democracy Project, funded by Norway and Sweden.



PRIORITY

«DEVELOPING CIVIL SOCIETY IN UKRAINE»

The Organization continues working on civil society development in Ukraine. Many activities took place within the framework of this Priority: monitoring and analysis of legislation for CSOs, development of proposals for it, advocacy activities, and case studies. UCIPR has been a source of unique expertise for more than 20

years and is involved in the development of state decisions on the development of CSOs. We believe that a strong and capable civil society is a necessary part of Ukraine's European integration and further democratic development.

Project «Ukraine Civil Society Sectoral Support Activity»

As part of the project, the UCIPR team worked to strengthen the capacity of civil society and ensure its self-sufficiency. Our Organization implemented a part of the project aimed at improving the legal environment for CSOs.

The beginning of 2025 was marked by a key event – *the President of Ukraine signed a Law No. 3703-IX «On Amendments to Certain Laws of Ukraine on Democracy at the Local Self-Government Level»*. For four years, the UCIPR experts worked on its preparation and further advocacy within the framework of this project.

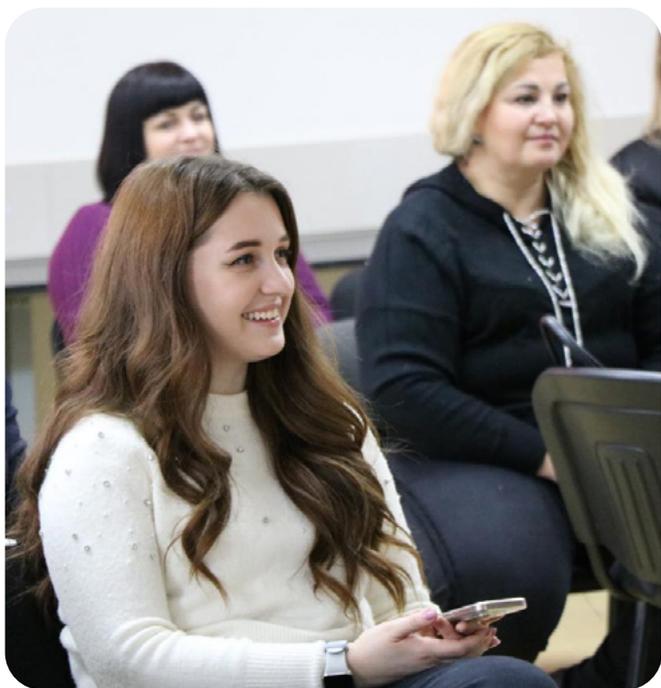
The Law opens new opportunities for citizens, particularly for more than 4.6 million IDPs, as they are now equated with community residents and can participate in decision-making, influencing the lives of the communities where they live. The Law is also a significant step towards fulfilling our state's European integration obligations. In its 2024 report, the European Commission provides a positive conclusion on the Law and emphasizes the need for its signature by the President. *Read more about the Law in a [column](#) for «Ukrainska Pravda» and watch [the interview](#) on Suspilne.News.*

Also in January, UCIPR held a [seminar](#) for CSOs in the Zhytomyr region on innovations in humanitarian aid. During the event,



representatives of charitable foundations, volunteer organizations and local self-government bodies were introduced to key legislative changes affecting their activities and received practical recommendations on their application under martial law.

The project was completed in early 2025, while its implementation left significant stable results for the sector.



Since 2019, UCIPR has provided more than 1200 free legal consultations for NGOs via «CSOs legal assistance hotline» and electronic requests, conducted more than 30 trainings

and developed hundreds of informational and explanatory materials for CSOs and activists.



An important aspect of the work was *prevention of restrictive legislation* regarding civil society. Due to the systematic monitoring by the UCIPR and its partners, the adoption of a number of legislative initiatives, including on lobbying, was stopped (Laws No. 3059, 3059-1, 3059-2, 3059-3).

The project also contributed to the adoption and implementation of systemic decisions in the field of local democracy, public consultations, taxation of charitable activities, humanitarian aid and state funding for CSOs. *Key outcomes*

include: Law of Ukraine No. 4254 «On Public Consultations in Ukraine», the Law of Ukraine «On Amendments to Certain Laws of Ukraine Concerning the Import, Accounting, Distribution of Humanitarian Aid, Peculiarities of Taxation of Relevant Transactions and Reporting», the CMU Resolution «On amendments to certain Resolutions of the CMU regarding the registration and accounting of humanitarian aid and its recipients during martial law», etc.

Also, with the participation of the UCIPR experts the following documents were developed: Legal Reforms Roadmap for CSOs in Ukraine, National Strategy for Promoting the Development of Civil Society in Ukraine for 2021–2026, as well as plans for its implementation.



The project was implemented by ISAR Ednannia in a consortium with the Ukrainian Center for Independent Political Research (UCIPR) and the Center for Democracy and Rule of Law (CEDEM), thanks to the generous support of the American people through the United States Agency for International Development.

Project «CSO Meter: Improving Humanitarian Aid Processes»

In order to better understand the state and challenges that the public sector in Ukraine faces, the UCIPR carried out a systematic analysis of the legal framework and practices of its application within the framework of the «CSO Meter» Project. The assessment covered 11 indicators and 30 standards, which made it possible to track changes, identify problems and areas for improving the environment for the CSOs activity.



Based on the collected data, the Organization's experts prepared an analytical report every year with an overview of key trends, conclusions and practical recommendations for improving the working conditions of civil society organizations.

The project was implemented within the framework of the work of the CSO Meter Hub in Ukraine (a coalition of leading organizations of the Eastern Partnership Countries promoting reforms to improve the CSO activities) with the support of the European Center for Not-for-Profit Law (ECNL) and funding from the European Union.

In 2025, the UCIPR team focused on studying and advocating for best practices in the field of humanitarian aid. As part of the work, the Organization's experts conducted surveys and focus groups with the participation of representatives of non-government and charitable organizations that receive humanitarian aid from international aid organizations and government agencies.

Based on their findings the Concept was developed [to improve the Automated Humanitarian Aid Registration System \(AHAS\)](#). The document covers the key problems and challenges faced by CSOs-recipients of humanitarian aid, international donor organizations that provide aid to Ukraine, and state authorities responsible for the administration of the AHAS.

After analyzing the data obtained and the current legislation, the Organization's experts proposed possible ways to improve the Automated Humanitarian Aid Registration System, which were presented at a [public event](#).

The developed Concept provides for the gradual implementation of changes that will significantly reduce the administrative burden, speed up logistics, and strengthen the effectiveness of state control.

Furthermore, within the framework of the project, UCIPR took part in the international event «CSO Meter Civil Society Days 2025» in Brussels, organized by the European Center for Not-for-Profit Law. The discussion focused on the challenges faced by civil society in the context of war, political instability, and hybrid threats. The event brought together representatives of non-governmental organizations from the Eastern Partnership Countries that initiated democratic reforms. They discussed the role of CSOs in strengthening security, cohesion, and protecting human rights, and shared advocacy, collaboration, and community engagement practices.



Advocacy for changes in humanitarian aid: key outcomes

During 2025, UCIPR, together with its partners, focused on advocating for amendments to legislation and bylaws to simplify humanitarian response and remove systemic barriers to the activities of civil society organizations.

Also with the participation of the UCIPR experts *Law No. 4608 «On Amendments to the Law of Ukraine «On Humanitarian Aid» has been prepared and advocated.* The adoption of this law creates additional opportunities for rapid humanitarian response and increases the ability of CSOs to provide assistance to war victims.

The Law provides for granting non-governmental and charitable organizations the right to import humanitarian vehicles for the implementation of statutory and humanitarian activities. At the same time, the use of such vehicles is allowed exclusively for humanitarian response, in particular for the delivery of aid, evacuation and provision of social services, with a clear prohibition on their commercial use. These rules apply only to verified organizations, reducing the risk of abuse while at the same time simplifying access to the resources needed to work effectively in war conditions.

These changes have helped reduce administrative and financial barriers to civil society organizations and increased the effectiveness of humanitarian response under martial law.

Furthermore, *the UCIPR participated in the preparation and adoption of Law No. 4505, which amended the Tax Code of Ukraine and*

abolished the value-added tax on social services provided by CSOs. This makes it possible to ensure a single tax regime for all social service providers, regardless of their organizational and legal form.

With the participation of experts of the UCIPR, *a Resolution of the Cabinet of Ministers of Ukraine No. 550 also has been prepared and advocated.* The document takes into account numerous requests from military, volunteer, non-governmental and charitable organizations – and it allows to simplify the procedures that previously delayed the transfer of vehicles to those who need them most. Learn more about the rules for registering humanitarian vehicles in our infographics.

Furthermore, with the support of the UCIPR, *amendments were made to CMU Resolution No. 112, which expanded the list of goods and services of charitable assistance that may be transferred without taxation by personal income tax and military duty to persons affected by the war.*

Project «Better Legislation for the Registration and Functioning of Civil Society Organizations»

One of the key priorities of the UCIPR is to advocate for favorable legislation for the development of civil society. That is why our team is working within this project to improve the legal environment for the CSOs by simplifying the procedures for state registration of NGOs, introducing digital services, informing about legislative changes and providing legal advice.

Significant achievements of the year included *adoption of CMU Resolution No. 460 «On the implementation of a pilot project to ensure the possibility of non-governmental organizations operating on the basis of a model charter» and the abolition of VAT on social services provided by the CSOs, through the signing of Law No. 4505.*





CMU Resolution No. 460 introduces an experimental mechanism for online registration of non-governmental organizations based on a model charter through the Diia Portal, which will allow citizens to register a non-governmental organization in a few minutes. For more information about the solution, see [column](#) for «Media Detector».

During 2025, the UCIPR experts carried out active consultations with the Ministry of Justice of Ukraine and the Verkhovna Rada Committee on Legal Policy and supported the preparation for the second reading of draft law No. 8084 «On Amendments to Certain Laws of Ukraine Concerning the Regulation of Activities and State Registration of Public Associations». The relevant Committee approved the version of draft law No. 8084 and recommended that the Verkhovna Rada adopt the law as a whole.

In general, draft law No. 8084, which has been working on since 2021, is aimed at significantly simplifying the procedures for establishing and registering non-governmental organizations. The document introduces the possibility of online registration of an NGO on the basis of a model charter, which allows public initiatives to quickly acquire legal personality without significant financial and time expenses, while preserving the right of organizations to develop their own charters in accordance with the specifics of their activities.

The draft law also provides for the possibility of joint establishment of an NGO by individuals and legal entities, which opens up new opportunities for networking, creating coalitions and implementing large-scale humanitarian and social projects.

It has a special practical value for internally displaced persons and initiative groups in communities, since remote and simplified registration procedures allow legalizing activities without reference to the place of residence and paper bureaucracy.

In addition, the document is aimed at bringing the legislation of Ukraine in line with the European standards of freedom of association, minimizing administrative barriers to the activities of the CSOs and reducing the risks of selective application of registration procedures.

The adoption of amendments to the law «On Public Associations» (draft law No. 8084) will bring the following positive changes for citizens: reducing the registration period from 3 days to 24 hours, legalizing the right to online registration on a permanent basis, extending the right to register an NGO to notaries and the Administrative Services Centers, canceling the mandatory registration of the NGO symbols, and others.

The UCIPR experts took an active part in the preparation and advocacy of these decisions: from drafting the text to consultations, explanations, and attracting partners.



Also, within the framework of the project the Hotline for Registration of the CSOs operates. During the year, our experts provided more than 120 free legal consultations to CSOs and activists. Most often, representatives of the CSOs addressed on issues of:

- registration of non-governmental and charitable organizations;
- making amendments to charters and constituent documents;
- taxation of the NGOs' activities.

Another important area was the monitoring and analysis of the legislation amendments affecting the activities of CSOs. The UCIPR prepared and distributed 9 legislative digests. They have become a practical tool for understanding current legislative amendments, assessing their impact on the activities of the CSOs, and making informed decisions.

Furthermore, within the framework of the project, a series of seminars was held for the CSOs in the Kyiv region, dedicated to legislative innovations in the field of social services that affect the activities of non-governmental and charitable organizations.

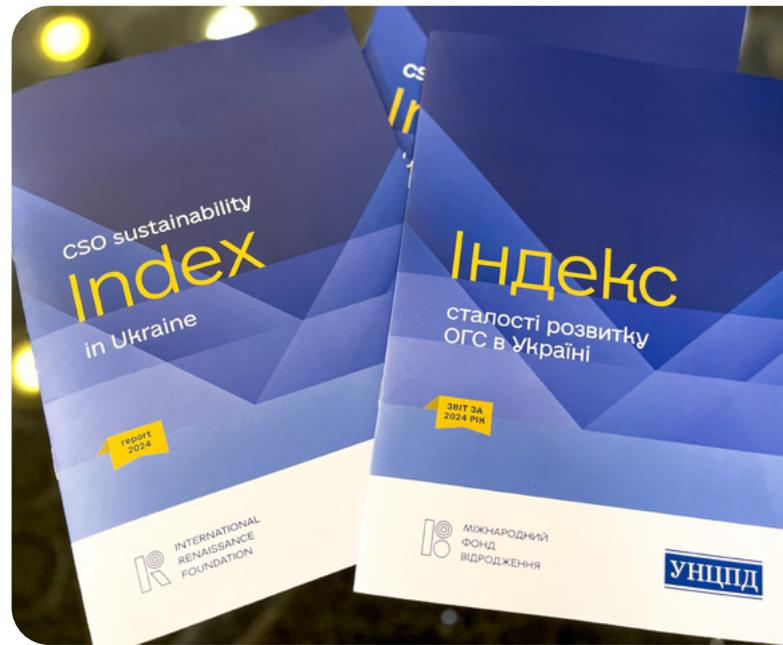
The Project «Better Legislation for the Registration and Functioning of Civil Society Organizations» is implemented with the support of the Askold and Dir Fund, which is administered by ISAR Ednannia within the framework of the Strong Civil Society of Ukraine – a Driver Towards Reforms and Democracy Project, funded by Norway and Sweden.



Project «Civil Society Organizations Sustainability Index in Ukraine»

UCIPR since 2017 is the executor of the Index Report in Ukraine and evaluates key aspects of civil society development. The analysis is based on seven indicators of the viability of a sector: legal environment, organizational capacity, financial viability, advocacy, service provision, sectoral infrastructure, public image.

The study is based on a comprehensive analysis using both quantitative and qualitative methods. The results of the Index are an important reference point for government agencies, donor and international organizations, CSOs, and the academic community. They allow to track the dynamics of civil society development, identify key trends and make informed decisions in CSOs support.



According to the results of the 2024 study, the overall indicator of CSOSI in Ukraine was 3.0 points, which corresponds to the level of the previous year (for more information, see the media material of [«Rubryka»](#) and [«Ukrinform»](#)).

Also, some components showed positive dynamics, in particular, the indicator of the legal environment improved by 0.1 points, and the level of advocacy was estimated at 2.1 points, which is also 0.1 points higher than in 2023. **A detailed analysis is presented in the full [report](#).**



These results were presented by the UCIPR team during the [public presentation](#) of an annual report prepared with the support of the International Renaissance Foundation.

As part of the presentation, the UCIPR team also presented [interactive dashboard](#) of CSOSI, designed to easily visualize changes in the civil society sector from 2014 to 2024. The dashboard combines data from the UCIPR research (2018-2024) and materials of [«CSO Sustainability Index Explorer»](#) (2014-2017), which makes the information systematic, accessible and practical for analysis. For a detailed analysis of the changes that the public sector underwent from 2014 to 2024, see [material](#) for «Media Detector» and in the conclusions of [public discussion](#) «Civil Society of Ukraine: from Crisis to Sustainability» by Zmina media.

Work is currently underway to prepare the CSOSI for 2025.

[Project](#) «Strengthening Analytical Capacity in the Field of Civil Society Research»

Within the framework of the project, the UCIPR team systematically strengthens the professional level and analytical competencies in the field of research, preparation of analytical materials and grant applications in order to strengthen organizational sustainability.

During the year, the team members participated in the institutional development training «Power of Adaptation: Strategy, Resources and MEAL Approaches for Sustainable Organizations» and strengthened expertise in the field of qualitative research, in particular in conducting focus groups and interviews. As part of the two-day training, the team deepened their knowledge of the full cycle of preparing and conducting high-quality research: from forming hypotheses and selecting data collection methods to working with a sample, organizing a field stage, and analyzing the results obtained.



The practical result of the project was preparation of four analytical materials:

- analysis of draft laws [No. 14056](#) and [No. 14057](#) on updating the first and second books of the Civil Code;
- [analysis of the order of the Ministry of Justice of Ukraine](#) about restoring open data of the USR;
- [analysis of draft law No. 14276](#), which proposes amendments to the legislation on patronage activities in the field of culture.

Currently, the UCIPR team continues to work on improving analytical capacity, preparing new research, and developing internal processes to ensure the long-term institutional resilience of the Organization.

Institutional support for the activities of the UCIPR is provided by the Eastern Europe Foundation within the framework of the Project «Phoenix: the Power of Communities» supported by the European Union. The content of the created materials is the sole responsibility of the UCIPR and does not necessarily reflect the position of the Eastern Europe Foundation and the EU.



«RESILIENCE AND COHESION OF UKRAINIAN SOCIETY»

The UCIPR continued to implement the principles of resilience and cohesion of Ukrainian society in the framework of cooperation with the National Platform for Resilience and Cohesion. The initiative worked on the implementation of the principles of the plan for the implementation of the Concept of ensuring the national resilience system, conducted a regional analysis of the risks of societal resilience and cohesion, dialogue events in the capital and regions, prepared case studies and monitoring reports.

Project «National Platform for Resilience and Social Cohesion»

The Project is an initiative to strengthen the unity of Ukrainian society and the State, as well as creating effective mechanisms for responding to current security, social and political challenges.

The Platform was launched in 2018 under the name National Platform «Dialogue on Peace and Secure Reintegration». In early 2022, in response to a full-scale Russian invasion and drastic changes in Ukraine's security environment, the initiative was conceptually rethought and transformed into the National Platform for Resilience and Social Cohesion.

During 2025, experts of the National Platform conducted *three comprehensive studies and two regional monitoring reports*:

- results of a sociological study in the omnibus format [«Key Components of Resilience of Ukrainian Society during the War \(dynamics of indicators for 2025 and 2024\)»](#);
- [«Compensation for Housing Destroyed or Damaged as a Result of the Russian-Ukrainian War \(national and international dimensions\)»](#);
- [«Information Transparency as a Factor of Cohesion: Results of the Study of 73 Communities of the Lviv Region»](#);
- regional monitoring reports «Resilience and Cohesion of Ukrainian Society during the War» [issue 13](#) and [issue 14](#)).



Also, the experts of the National Platform added proposals to strengthen resilience to the updated development strategies of the Mykolaiv and Ivano-Frankivsk regions for 2021-2027.

In addition, the National Platform, in cooperation with the Finnish organization Inklus, conducted a pilot risk assessment in the Odesa, Kherson, Mykolaiv, Zaporizhzhia and Kharkiv regions, involving 88 experts in the assessment. The main focus was societal resilience and cohesion. Thus, the National Platform tried to identify the strengths and weaknesses of interaction between public actors at the regional level.

The assessment focused on the following measurements:

1. social cohesion;
2. security;
3. living infrastructure;
4. resilient and engaged management;
5. information environment.

As a result of the assessment, it was found that of the 60 threats submitted for assessment, less than half (41.6 %) belong to the critical and high-risk zones (3 and 22 threats, respectively), slightly more than half (51.6 %) are considered moderate-risk (31 threats) and only 4 (6.6 %) – low. The three critical degrees of risk in each of the five regions relate to *social stability,*

infrastructure vulnerability and crisis preparedness. The results of the risk assessment were presented to representatives of regional military administrations and civil society, as well as national stakeholders.

In addition, the UCIPR, together with the National Platform for Resilience and Social Cohesion, conducted *8 education and training activities on the basics of resilience*, in particular for the university community of Lviv State University of Internal Affairs, Lviv Stepan Gzhytskyi National University of Veterinary Medicine and Biotechnology, Odesa State University of Internal Affairs and Odesa I.I. Mechnikov National University, etc. Furthermore, in 2025, a school of resilience and cohesion was held for the Self-Government Bodies Association «Lviv



Agglomeration» for the implementation of one of the draft action plans for the implementation of the Lviv region Development Strategy for the period 2021-2027 in 2025-2027.

One of the significant achievements within the National Platform was *approval by the National Agency of Ukraine on Civil Service of short-term professional development Program «Resilience Policy and Social Cohesion» for civil servants (NACS Order No. 118-25 dated 29.08.2025).*

Also, the Ukrainian Center for Independent Political Research and the National Platform for Resilience and Social Cohesion *became one of the partners of the forum [Ukrainian Resilience Week 2025](#)* held in Lviv. They actively participated in discussions on community resilience, risk assessment, memory policies, and the role of citizens in ensuring resilience during the war.

In general, in 2025, the National Platform organized *more than 20 public events* in online and offline formats. During these events, key challenges to the resilience and factors of social cohesion at the national, regional and local levels were discussed.



The initiative is funded by the EU within the project «Supporting Ukraine's Resilience and European Security through Dialogue» implemented by the Ukrainian Center for Independent Political Research.

5. KEY COMMUNICATION OUTCOMES

In 2025, the communication activities of the UCIPR were aimed at spreading the Organization's analytics and expert positions, explaining legislative amendments and advocating for democratic decisions.

The main audiences were the CSOs, state and local government bodies, international partners, donors, media and expert community, and volunteers. Communication was carried out through own digital channels without the use of paid advertising, public events and media coverage in order to raise awareness of legislative innovations for CSOs.

SOCIAL MEDIA COVERAGE



more than **500 000**

WEBSITE VIEWS



more than **300 000**

PUBLICATIONS AND MENTIONS IN THE MEDIA



200+

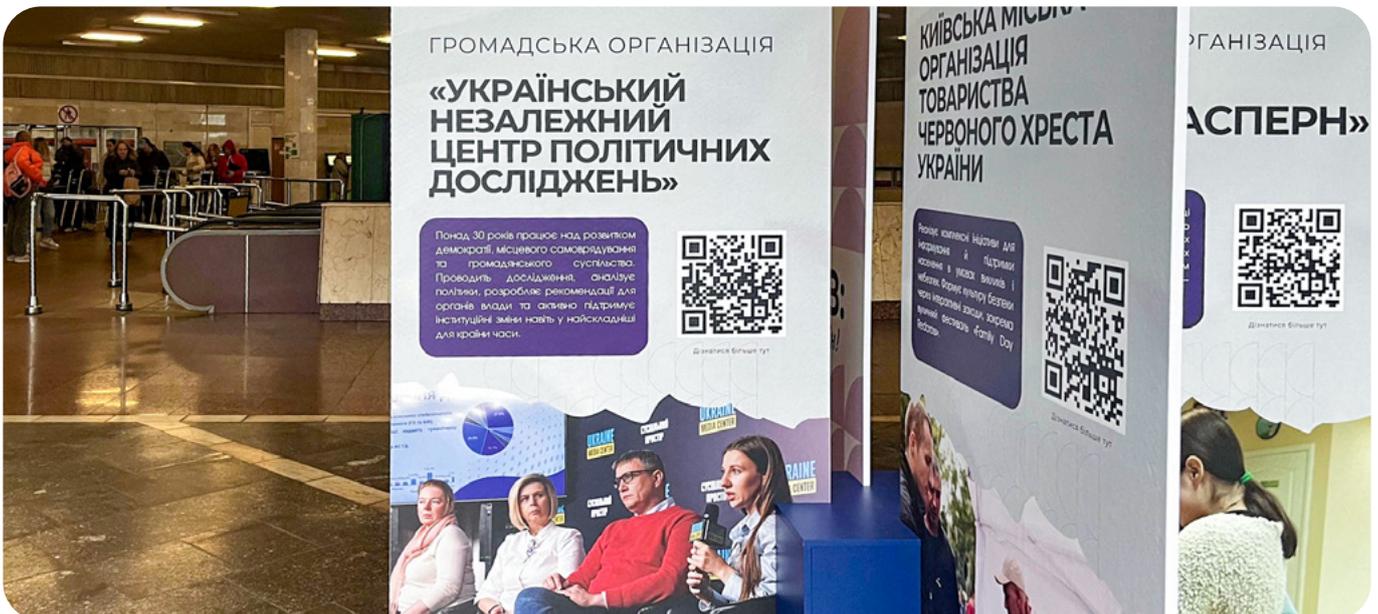
Recognition of the expertise of the UCIPR by KCSA – the Organization was included in the list of winners of the «TOP-100» award



Interactive dashboard of the CSO Sustainability Index – a tool for advocating policies and decisions aimed at developing and strengthening CSOs



Presentation in the information project «Here and Now: United for Change»



6. FINANCIAL INDICATORS

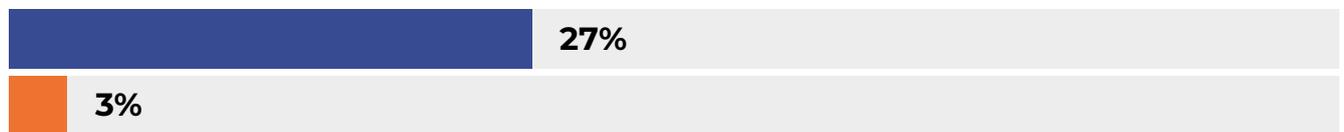
The Organization's expenses in 2025 amounted to UAH 19,604,287.17 (about USD 464,460), while revenues were UAH 33,726,453.65 (about USD 799,040).

BREAKDOWN BY DONORS

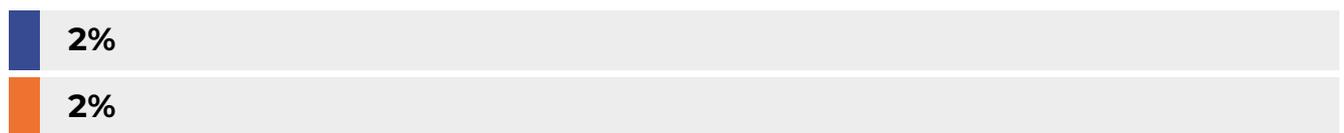
ISAR EDNANNIA (ASKOLD AND DIR FUND)



MATRA



EAST EUROPE FOUNDATION



INTERNATIONAL RENAISSANCE FOUNDATION



ECNL



EUROPEAN UNION



USAID



receipts in 2025

expenses in 2025

7. THE ORGANIZATION'S PARTNERS

The Organization's main sources of funding are EU countries' funds provided in the form of project grants. We are very grateful to them for supporting democracy and civil society in Ukraine. We express our gratitude to the International Renaissance Foundation, the ISAR Ednannia, the International Charitable Organization «East Europe Foundation», and the Program MATRA of the Embassy of the Kingdom of the Netherlands in Ukraine for supporting several of the Organization's projects.



We appreciate cooperation with our partners and are preparing for new joint projects: European Center for Not-for-Profit Law, CMI – Martti Ahtisaari Peace Foundation, Ukrainian Helsinki Human Rights Union, Reanimation Package of Reforms Coalition, National Institute for Strategic Studies, Organization for Security and Co-operation in Europe.

We are also grateful for the effective cooperation to the Verkhovna Rada of Ukraine, the Office of the President, the Ministry for Development of Communities and Territories, the Ministry of Social Policy, the Ministry of Justice, the Mission of the President of Ukraine in the Autonomous Republic of Crimea, the Government Office for Coordination of European and Euro-Atlantic Integration of the Secretariat of the Cabinet of Ministers of Ukraine, the Department of Public Communications of the Kyiv City State Administration, regional military administrations, the Office for Digital Development of Lviv Regional Military Administration, as well as to international missions in Ukraine.



CONTACT INFORMATION

Ukrainian Center for Independent
Political Research

 www.ucipr.org.ua/ua

 ucipr@ucipr.org.ua

 [Facebook](#)

 [LinkedIn](#)